



**San Diego Unified
SCHOOL DISTRICT**

Office of the Deputy Superintendent of Academics
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Normal Heights Elementary,

Congratulations on your academic success last year. Your hard work on raising the CST scores at your school has contributed to our district having a sixth straight year of academic growth. While we know that this is but one of many indicators of student success, it is a significant sign of progress.

We know that this is not an accident. Every member of your staff and parent community contributed to achieving this accomplishment. This achievement took great teaching, well organized processes, and leadership.

As we begin the new year, I am happy to have you on our team as we focus on our three academic goals including *community engagement, preparing students for college and career and building professional learning communities*. It is clear your focused work last year led to great gains for students.

Please thank your entire staff for coming together to support the students of your campus in 2010-2011. Please also thank your teachers for the hard work and great teaching that led to this noteworthy accomplishment. Your continued focus on students will assist us in having an equally rewarding year next year.

Sincerely,

Dr. Nellie Meyer
Deputy Superintendent of Academics
San Diego Unified School District