

School Accountability Report Card

Issued Spring 2018 for Academic Year 2016–17

What Is a SARC?

All California public schools are required by state law to publish a School Accountability Report Card (SARC) by February 1 of each year. The SARC contains specific information about the condition and performance of the school from the previous school year.

Furthermore, under the Local Control Funding Formula (LCFF), San Diego Unified is required to prepare a Local Control and Accountability Plan (LCAP), which describes how it intends to meet annual school-specific goals for all students, with specific activities to address state and local priorities. Data reported in the SARC are to be consistent with data reported in the LCAP.

More information about the requirements for the SARC is available on the state's SARC website:

www.cde.ca.gov/ta/ac/sa/

Additional copies of this SARC may be obtained from the school office or from the district's SARC website:

www.sandiegounified.org/sarc

For more information about the LCFF or LCAP, see the state's LCFF website:

www.cde.ca.gov/fg/aa/lc/

Finally, for more information about this school, contact the principal or the district office.

Normal Heights Elementary School

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CDS Code: 37-68338-0111864

John Aguilar, Principal

School Description and Mission Statement

Normal Heights Elementary is a twenty-first century, state-of-the-art facility that opened its doors in September of 2006. Abundant opportunities to experience the latest instructional technology, lushly landscaped grounds, a stunning artistic design, a highly specialized and qualified staff, and a tight-knit school community make our campus unique. We are located in the heart of Normal Heights, nestled between the University Heights and Kensington communities.

Our mission conveys our belief that students will articulate their critical and creative thinking fluidly, use computer/digital technology, and possess a sense of social consciousness and collective responsibility to self, community, and world.

In addition to our mission we have developed guiding principles, which reflect the school community's beliefs about the role of our school, the education it provides, and the impact we want this school community to have on our children's lives:

- We can make a difference by being compassionate.
- We can make a difference by setting a good example, modeling high expectations, and holding each other accountable.
- We can make a difference by working together and treating each other as valued colleagues.
- Technology has great potential to enhance our students' learning and to improve lives around the world.
- We are a community/team; all ideas and contributions are valued.
- We advocate for innovative instructional practices that are responsive to student needs.
- We believe in solving problems and implementing solutions.
- We advocate and teach character values and social responsibility.
- We promote taking risks, investing in yourself, and celebrating successes.
- We hold high expectations for all.

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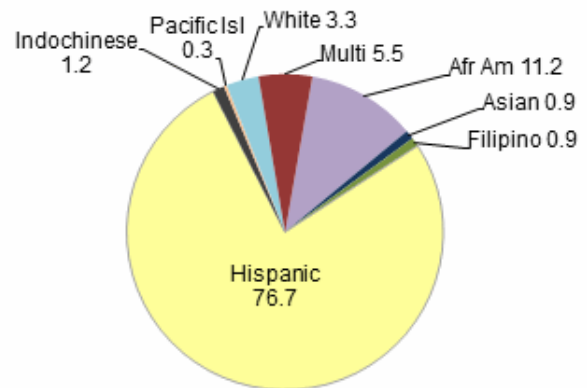


About This School

At a Glance: 2016–17

School type:	Elementary
Schedule:	Year-round
Grade levels:	K–5
Total enrollment:	330
Total teachers:	n/a
Per-pupil expenditure (fiscal year 15–16):	\$9471

Enrollment Breakdown



Student Enrollment by Grade Level

Grade Level	Enrollment on October 5, 2016
Kindergarten	61
1	53
2	64
3	58
4	49
5	45
Total	330

Student Enrollment by Group (2016–17)

Student Group	Number of Students	Percentage of Enrollment
African American	37	11.2
Asian	3	0.9
Filipino	3	0.9
Hispanic	256	77.6
Indochinese	4	1.2
Native American	0	0.0
Pacific Islander	1	0.3
White (Not Hispanic)	9	2.7
Two or More Races	17	5.2
Socioeconomically Disadvantaged	295	89.4
English Learners	190	57.6
Students with Disabilities	36	10.9
Foster Youth	3	0.9

Attendance

Year	Attendance for Year (%)
12–13	95.65
13–14	95.59
14–15	95.22
15–16	95.10
16–17	95.44

Business and Community Partners

We honor the hard work and the many hours our volunteers dedicate to our school. We invite interested businesses and organizations to contact the school office for partnership information.

Our school gratefully acknowledges the tremendous support we receive from our partners, parents, and community volunteers.

Data and Access

Most of the data in this SARC are from the 2016–17 school year or the two preceding years (2014–15 and 2015–16). Graduation, dropout, and fiscal data are from 2015–16. Contact information and data on facilities, curriculum and instructional materials, and certain teacher information are from the 2017–18 school year. When no year is specified, data are from the most recent year available.

Data included in this SARC are consistent with State Board of Education guidelines, available at the California Department of Education website: www.cde.ca.gov/ta/ac/sa/.

DataQuest

DataQuest is an on-line data tool (dq.cde.ca.gov/dataquest/) that contains additional information about this school and comparisons of the school to the district, the county, and the state. *DataQuest* is a dynamic system that provides reports for accountability, test results, enrollment, graduates, dropouts, course enrollments, staffing, and data regarding English language learners.

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

Conditions of Learning

State Priority: Basic

This section provides information relevant to the LCAP Basic State Priority (Priority 1):

- **Teacher Credentials:** the degree to which teachers are assigned appropriately and are fully credentialed in the subject area and for the students they are teaching.
- **Instruction Materials:** whether students have access to standards-aligned instructional materials.
- **Facility Conditions:** whether facilities are maintained in good repair.

Teacher Credentials

This table displays the number of teachers assigned to the school who are fully credentialed, who are working without a full credential, and who are credentialed but teaching outside of their subject area of competence. District totals do not include charter schools. Detailed information about teachers' qualifications can be found on the CDE *DataQuest* website at dq.cde.ca.gov/dataquest/.

Number of Teachers*	School			District
	2015–16	2016–17	2017–18	2017–18
With full credential and teaching in subject area	13	13	n/a	n/a
With full credential but teaching outside area of competence	1	0	n/a	n/a
Without full credential	0	0	n/a	n/a
Total	14	13	n/a	n/a

*These data were unavailable at the time of publication. For up-to-date information, contact the San Diego Unified School District's Human Resources Department: (619) 725-8089; www.sandiegounified.org/human-resources.

Teacher Misassignments and Vacant Teacher Positions

This table displays the number of teacher misassignments (i.e., teachers who lack legal authorization to teach that grade level, subject area, student group, etc.) and the number of vacant teacher positions (long-term vacancies for which there was no teacher assigned by the twentieth day of the school year or semester). Total teacher misassignments include the number of misassignments of teachers of English language learners. For 2016–17, the most current data are reported.

Indicator*	2015–16	2016–17	2017–18
Misassignments of teachers of English learners	n/a	n/a	n/a
Total teacher misassignments	n/a	n/a	n/a
Vacant teacher positions	n/a	n/a	n/a

*These data were unavailable at the time of publication. For up-to-date information, contact the San Diego Unified School District's Human Resources Department: (619) 725-8089; www.sandiegounified.org/human-resources.

Quality, Currency, and Availability of Textbooks and Instructional Materials (2017–18)

The district adopts textbooks and instructional materials based on the implementation cycle established by the state. The district provides a sufficient number of standards-aligned textbooks and other instructional materials for all students in the subject areas of English language arts, health, history–social science, mathematics, science, and world languages. Science laboratory equipment is available to students enrolled in laboratory science courses in grades 9–12. The following table displays information about the availability of the standards-aligned textbooks and other instructional materials used at the school. These data were collected in October 2017.

Core Curriculum Area	Are These Textbooks and Instructional Materials from the Most Recent Adoption?	Percentage of Pupils Who Lack Their Own Assigned Textbooks and Instructional Materials
English Language Arts	Yes	0
Health	Yes	0
History–Social Science	Yes	0
Mathematics	Yes	0
Science	Yes	0
Science Lab Equipment (grades 9–12)	n/a	0
Visual and Performing Arts	Yes	0
World Language	Yes	0

List of Textbooks and Instructional Materials Used in Core Subject Areas (2017–18)

All textbooks and instructional materials come from state or district lists. A list of all textbooks and instructional materials used in the school in the core subjects (English language arts, mathematics, science, and history-social science), including the year of adoption, may be found at the end of this document in the appendix entitled Adopted Texts and Instructional Materials. Descriptions of the district’s courses, including current instructional materials, may be found in the *Course of Study, TK–12*, revised annually and available online at www.sandiegounified.org/course-study.

School Facility Conditions and Planned Improvements

Normal Heights Elementary is an energy-efficient facility consisting of five colorful two-story buildings, a multipurpose room equipped with a stage with access to the outdoor plaza, a media center, an incredible library, and a spacious lunch arbor with seating for 250 at one time.

Our aesthetically pleasing campus was built with an artistic design that motivates students to learn and express their own creative side. Our school grounds provide ample room for children to enjoy their breaks and take advantage of the playground equipment, rock wall, grass fields, or just sit and enjoy the shade under one of our numerous mature trees.

School Facility Good-Repair Status

This table displays the results of the most recently completed school-site inspection to determine the facility’s good-repair status.

Date of most recent inspection: 5/31/17

Item Inspected	Repair Status*				Repair Needed and Action Taken or Planned
	E	G	F	P	
Systems: Gas, mechanical, HVAC, sewer		✓			
Interior: Interior surfaces		✓			
Cleanliness: Overall, pests/vermin		✓			
Electrical: Interior/exterior		✓			
Restrooms/fountains: sinks, plumbing		✓			
Safety: Fire safety, hazardous materials		✓			
Structural: Damage, roofs		✓			
External: School grounds, playground, windows, gates, fences		✓			
Overall Rating: 99.21%	✓				

* Repair Status: E = exemplary, G = good, F = fair, P = poor

State Priority: Pupil Achievement

This section provides information relevant to the Pupil Achievement State Priority (Priority 4):

- Statewide Assessments: results of the California Assessment of Student Performance and Progress (CAASPP) and the California Standards Test for science.
- Preparation for College or Career: successful completion of courses that satisfy requirements for entrance to the University of California or the California State University, or career technical education sequences or programs of study.

Statewide Assessments

CAASPP Assessment Results

The California Assessment of Student Performance and Progress (CAASPP) tests students in English language arts/literacy and mathematics in grades 3 through 8 and grade 11. The CAASPP consists of the Smarter Balanced Summative Assessments for students in the general education population.

For eligible students, the CAASPP also consists of the California Alternate Assessments (CAAs) in ELA and math, which are aligned with alternate achievement standards linked to the Common Core State Standards (CCSS) for students with significant cognitive disabilities.

CAASPP scores are ranked according to four “performance levels”: Level 1 indicates that the student has not met the standard tested; Level 2 indicates that the student has nearly met the standard; Level 3 indicates that the student has met the standard; Level 4 indicates that the student has exceeded the standard. Students scoring at Levels 3 and 4 have met state standards in that content area.

Note: In the tables that follow the number of students tested includes students who did not receive a valid test score; however, achievement-level percentages have been calculated using only those students who did receive valid scores.

Note: ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The “Percent Met or Exceeded” is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

CAASPP: All Students

The following table shows the percentage of all students tested in the last two years whose CAASPP scores indicate that they met or exceeded the state standards for English language arts and mathematics.

Subject Area	Percentage of Students Meeting or Exceeding State Standards					
	School		District		State	
	2015–16	2016–17	2015–16	2016–17	2015–16	2016–17
English Language Arts/Literacy (Grades 3–8, 11)	29	51	54	53	48	48
Mathematics (Grades 3–8, 11)	26	43	42	43	36	37

Note: A dash (—) indicates the number of students tested is 10 or less; percentages are not calculated either because the result is too small for statistical accuracy or to protect student privacy. An “n/a” indicates no data are available.

The following tables show the 2016–17 CAASPP results of students in each grade tested, disaggregated by student group, for both English language arts/literacy (ELA) and mathematics.

CAASPP: 2016–17, ELA

Student Group	Total Enrollment	Number Tested	Percentage Tested	Percentage Meeting or Exceeding Standard
All students at this school	147	140	95.24	51.43
Male	83	79	95.18	50.63
Female	64	61	95.31	52.46
African American	17	17	100	52.94
Asian	—	—	—	—
Filipino	—	—	—	—
Hispanic	114	109	95.61	55.05
Native American	0	0	0	0
Pacific Islander	0	0	0	0
White (not Hispanic)	—	—	—	—
Two or More Races	—	—	—	—
Socioeconomically Disadvantaged	137	130	94.89	51.54
English Learners	97	91	93.81	47.25
Students with Disabilities	27	21	77.78	19.05
Receiving Migrant Education Services	0	0	0	0
Foster Youth	0	0	0	0

Note: A dash (—) indicates the number of students tested is 10 or less; percentages are not calculated either because the result is too small for statistical accuracy or to protect student privacy. An “n/a” indicates no data are available.

CAASPP: 2016–17, Mathematics

Student Group	Total Enrollment	Number Tested	Percentage Tested	Percentage Meeting or Exceeding Standard
All students at this school	147	141	95.92	43.26
Male	83	79	95.18	54.43
Female	64	62	96.88	29.03
African American	17	17	100	35.29
Asian	—	—	—	—
Filipino	—	—	—	—
Hispanic	114	109	95.61	46.79
Native American	0	0	0	0
Pacific Islander	0	0	0	0
White (not Hispanic)	—	—	—	—
Two or More Races	—	—	0	0
Socioeconomically Disadvantaged	137	131	95.62	43.51
English Learners	97	92	94.85	35.87
Students with Disabilities	27	21	77.78	19.05
Receiving Migrant Education Services	0	0	0	0
Foster Youth	0	0	0	0

Note: A dash (—) indicates the number of students tested is 10 or less; percentages are not calculated either because the result is too small for statistical accuracy or to protect student privacy. An “n/a” indicates no data are available.

California Standards Test: Science—Three-Year Comparison

The following table shows the percentage of all students scoring at the Proficient or Advanced levels (that is, meeting or exceeding the state standards) in science over the most recent two-year period. Science assessments include the California Standards Test (CST), California Modified Assessment (CMA), and the California Alternate Performance Assessment (CAPA).

Grades	School			District			State		
	2013–14	2014–15	2015–16	2013–14	2014–15	2015–16	2013–14	2014–15	2015–16
5, 8, 10	73	75	63	68	65	59	60	56	54

Note: A dash (—) indicates the number of students tested is 10 or less; percentages are not calculated either because the result is too small for statistical accuracy or to protect student privacy. An “n/a” indicates no data are available.

Note: The 2016-17 data are not available. The California Department of Education is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was piloted in spring 2017. The CST and CMA for Science will no longer be administered.

State Priority: Other Pupil Outcomes

This section provides information relevant to the Other Pupil Outcomes State Priority (Priority 8): student outcomes in physical education. The California Physical Fitness Test provides the outcomes in physical education.

California Physical Fitness Test Results (2016–17)

The California Physical Fitness Test is administered to students in grades 5, 7, and 9 only. This table displays by grade level the percentage of students tested who met the fitness standards for the most recent testing period. Data on students receiving migrant education services are not available. Detailed information regarding this test, and comparisons of a school's test results to the district and state levels, may be found at the CDE website at www.cde.ca.gov/ta/tg/pf/.

Grade Level	Percentage of Students Tested Who Met Fitness Standards		
	Four of Six Standards	Five of Six Standards	Six of Six Standards
5	18.6	25.6	14

Note: A dash (—) indicates the number of students tested is 10 or less; percentages are not calculated either because the result is too small for statistical accuracy or to protect student privacy. An "n/a" indicates no data are available.

Engagement

State Priority: Parental Involvement

This section provides information relevant to the Parental Involvement State Priority (Priority 3): efforts the school district makes to seek parent input in making decisions for the school district and each school.

Opportunities for Parent Involvement (2017-18)

Parents and other relatives are encouraged and welcomed to become involved in the formal education of their children. Educational research validates that support at home is critical to a child's academic success. There are many opportunities to be involved at their children's school site, including: governance committees, special events, fundraising events, parent organizations, and in classrooms, and at the district level by participating in cluster councils, district advisory councils/committees, Parent University, and special events. Parents are encouraged to support their children at home by making their expectations about school clear and creating a positive learning environment at home.

At Normal Heights Elementary we are committed to maintaining a strong partnership with our parents and community. We offer many opportunities for parents to be involved with our students, school, and staff. For example, we have monthly Family Fridays during which our families are encouraged to come and read with their children in the classroom. We also have movie nights where families come and enjoy a movie in our auditorium. Our parents are involved with our Site Governance Team, School Site Council, English Learner Advisory Committee, and Parent Teacher Association, which greatly contribute to raising student achievement.

If you want to get involved, please contact Kyra Gelaro at (619) 584-6000, ext. 3011.

State Priority: School Climate

This section provides information relevant to the School Climate State Priority (Priority 6):

- Student suspension rates
- Student expulsion rates
- Other local measures to ensure safety

Suspensions and Expulsions

The following table shows the rates of suspensions and expulsions. Rates per 100 students are the total number of incidents divided by the school's enrollment for the given year, multiplied by 100. The district comparison rates are the expected rates for the school's enrollment and grade-level composition, based on actual districtwide rates. Because suspension and expulsion rates vary greatly by grade level, and since any given two schools are not likely to have identical enrollment numbers per grade, schools will have different district comparison rates. District figures do not include charter schools.

Type of Action	2014–15			2015–16			2016–17		
	School	District	State	School	District	State	School	District	State
Suspensions	0.24	3.68	3.79	0.98	3.37	3.65	1.45	3.35	3.65
Expulsions	0.00	0.06	0.09	0.00	0.05	0.09	0.00	0.05	0.09

School Safety Plan (2017–18)

Last Review/Update: August 18, 2017

Last Discussed with Staff: September 4, 2017

School safety is the district's top priority. District leadership, principals, teachers, support staff, school police services, and community partners collaborate to ensure a safe school environment, including efforts to mitigate, prepare, and respond to emergency situations. To ensure safety and security, each school has a state-mandated individual Comprehensive School Safety Plan, containing policies and procedures to address the safe school climate and emergency readiness to include a safe entry and exit of students; serious disciplinary problems; discrimination, harassment and bullying; mandated child abuse reporting procedures; substance abuse prevention programs; and, gang dress attire prohibition policy.

Adult supervision is provided in the classrooms and outside areas before, during, and after school hours. Under the direction of the principal or site administrator, school staff members implement specific school-building security procedures. In addition, district offices support schools by reviewing and disseminating safety requirements and information, coordinating safety-related services, and providing safety training and assistance.

At Normal Heights Elementary we believe student safety is of the utmost importance. We monitor access to the school by limiting entry to the front office, where all visitors must check in. We ensure that children are supervised at all times by providing personnel before, during, and after school.

In addition, all students at Normal Heights Elementary participate in our character education program, which teaches students creative ways of resolving conflicts, personal responsibility, and character building. Character education is infused into the climate and daily routine of our school with a deliberate effort to develop qualities that are good for individual students as well as society.

Other Information

This section provides information that is required by law to be included in the SARC but is not included in the state priorities for the LCFF.

Federal Intervention Program (2017–18)

Schools that receive funding from the federal government under Title I must enter federal Program Improvement (PI) if they do not make AYP for two consecutive years in the same content area (English language arts or mathematics) or on the same indicator (API or graduation rate). After entering PI, schools and districts advance to the next level of intervention with each additional year that they do not make AYP. Detailed information about PI identification and status can be found at the CDE website at www.cde.ca.gov/ta/ac/ay/tidetermine.asp.

Indicator	School	District
Program Improvement Status	Not in PI	In PI
First Year of Program Improvement		2009–10
Year in PI*		Year 3
Number of Schools Currently in Program Improvement [†]		144
Percentage of Schools Currently in Program Improvement [†]		74.2

* A determination waiver (DW) indicates that the PI status of the school was carried over from the prior year in accordance with the flexibility granted through the federal waiver process.

[†] Includes charter schools.

Average Class Size and Class Size Distribution (Elementary)

This table displays the average class size for each grade level and the number of classrooms that fall into each class size category.

Grade Level	2014–15			2015–16			2016–17					
	Avg. Class Size	Number of Classrooms			Avg. Class Size	Number of Classrooms			Avg. Class Size	Number of Classrooms		
		1–20	21–32	33+		1–20	21–32	33+		1–20	21–32	33+
K	28	—	3	—	22	—	4	—	20	1	2	—
1	25	—	2	—	24	—	2	—	23	—	2	—
2	25	—	2	—	22	—	2	—	24	—	3	—
3	27	—	2	—	21	1	2	—	29	—	2	—
4	28	—	1	—	31	—	1	—	33	—	—	1
5	26	—	2	—	30	—	2	—	31	—	2	—

Academic Counselors and Other Support Staff Members (2016–17)

This table displays, in units of full-time equivalents (FTE), the number of academic counselors and other support staff members who are assigned to the school. One FTE equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time. The table also displays the average number of students for each academic counselor.

Position	Number of FTE Assigned to the School	Average Number of Students per Academic Counselor
Academic Counselor	1.0	330
Counselor (Social/Behavioral or Career Development)	1.0	
Library Media Teacher (Librarian)	0.8	
Library Media Services Staff (Paraprofessional)	0.2	
Psychologist	0.4	
Social Worker	0.0	
Nurse	0.4	
Speech/Language/Hearing Specialist	1.4	
Resource Specialist (Non-Teaching)	2.0	
Other (Specify)	0.0	
Other (Specify)	0.0	
Other (Specify)	0.0	

Expenditures per Pupil and School-Site Teacher Salaries (Fiscal Year 2015–16)

The following table displays this school's expenditures per student from basic (unrestricted) sources, from any supplemental (restricted) sources, and its total per-pupil expenditures. The table also provides a comparison of the school's per-pupil expenditures from basic sources with other schools in the district and throughout the state. Finally, it compares the average teacher salary at the school with average teacher salaries in the district and the state.

Basic or unrestricted sources are funds that, except for general guidelines, are not controlled by law or by a donor. *Supplemental or restricted sources* are funds whose use is controlled by law or by a donor. Money that is designated for specific purposes by the Board of Education is not considered restricted.

For detailed information on school expenditures for all districts in California, see the CDE Current Expense of Education and Per-pupil Spending webpage: www.cde.ca.gov/ds/fd/ec/. For information on teacher salaries for all districts in California, see the CDE Certificated Salaries and Benefits webpage: www.cde.ca.gov/ds/fd/cs/. To look up expenditures and salaries for a specific school district, see the Ed-Data website at: www.ed-data.org.

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Supplemental)	Expenditures Per Pupil (Basic)	Average Teacher Salary
School Site	\$9,471	\$2,124	\$7,347	\$80,825
District (excludes charter schools)			\$6415	\$76,603
Difference: School Site and District (%)			14.5	5.5
State			\$6,574	\$79,228
Difference: School Site and State (%)			11.8	2.0

Types of Services Funded (Fiscal Year 2016–17)

The district’s general fund includes monies for:

- General operations—salaries, benefits, services, materials, and support to the general education
- Special Education—programs offering appropriate, individualized instruction to students with special needs
- Special projects—monies from agencies (federal or state) earmarked for specific programs/projects or services
- Transportation
- Maintenance and operations
- District administration

Each school in the district receives an instructional budget based on enrollment, programs, and formulas set by Board of Education policy, state law, agreements with employee bargaining units, and guidelines of outside funding sources.

Teacher and Administrative Salaries (Fiscal Year 2015–16)

This table displays district-level salary information for teachers, principals, and the superintendent, and compares these figures to the state averages for districts of the same type and size. The table also displays teachers and administrative salaries as a percentage of a district’s budget, and compares these figures to the state averages for districts of the same type and size. Detailed information regarding salaries may be found at the CDE website at www.cde.ca.gov/ds/fd/cs/.

Position	District Amount	Statewide Average for Districts in Same Category
Beginning Teacher Salary	\$44,337	\$47,808
Mid-Range Teacher Salary	\$67,371	\$73,555
Highest Teacher Salary	\$91,571	\$95,850
Average Principal Salary (Elementary School Level)	\$126,695	\$120,448
Average Principal Salary (Middle School Level)	\$129,317	\$125,592
Average Principal Salary (High School Level)	\$143,347	\$138,175
Superintendent Salary	\$267,334	\$264,457
Percentage of Budget for Teachers’ Salaries	37%	35%
Percentage of Budget for Administrative Salaries	5%	5%

Professional Development

The district and the Board of Education have set a high priority on professional development, with the goal of providing targeted professional development to build teachers’ leadership capacity and knowledge to support student learning success. The Office of Leadership and Learning collaborates with other departments to provide teachers and administrators with ongoing professional development, including improving teaching and learning related to the Common Core State Standards, educational technology, advanced studies, and leadership development. Sessions offered at various times throughout the year focus on a wide variety of professional development aimed at strengthening content knowledge to meet the needs of all learners, with an emphasis on targeting the needs of our English language learners, students with disabilities, and other struggling learners.

In addition to district-provided professional development, principals identify a schoolwide focus each year for professional development based on student needs and also to determine areas of individual growth and development. Throughout the year, teachers participate in school-based professional learning communities (PLCs) to encourage best practices and engage in shared problem solving. Teachers are provided with useful data systems that allow them to improve the learning of each student. Staff release for professional development is organized in a variety of ways on a site-by-site basis throughout the year.

Instruction and Curriculum

The San Diego Unified School District Board of Education has formally adopted academic standards and curriculum frameworks approved by the California State Board of Education for all subject areas. District curriculum materials, instructional strategies and supports, professional development, and student assessments are aligned with state standards and focused on ensuring that every student has access to a high-quality, rigorous, and engaging instructional program. A range of support opportunities is available for students needing additional assistance.

Our students receive a comprehensive instructional program based on Common Core State Standards while using California Benchmark Curriculum. Teachers and administrators use professional learning communities (PLCs) to review and analyze student assessments while focusing on responsive instruction. We teach a character education program to build and strengthen our student, parent, and staff school community to instill high expectations and inspire life-long learners.

Appendix: Adopted Texts and Instructional Materials

Subject Area	Grade Level	Instructional Material or Textbook	Copyright Date	Adoption Year
English Language Arts	TK–6	<i>Houghton Mifflin Reading: A Legacy of Literacy</i> , Houghton Mifflin	2003	2002–03
History–Social Science	TK–5	<i>California Reflections</i> , Harcourt	2007	2007–08
History–Social Science	6	<i>Holt CA Social Studies: World History: Ancient Civilizations</i> , Holt McDougal	2006	2007–08
Mathematics	TK–5	<i>enVision MATH 2.0</i> , Pearson	2016	2016–17
Mathematics	6	<i>Big Ideas Math Course 1: A Common Core Curriculum, CA</i> , Big Ideas Learning	2015	2014–15
Science	K–5	<i>Full Option Science System (FOSS)</i> , Delta Education	2007	2008–09
Science	6	<i>California Focus on Earth Science</i> , Pearson Prentice Hall	2008	2008–09